Wilmington Area Planning Council

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Robert J. Alt Mayor of Elkton

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Delaware Dept. of Transportation
Secretary

Connie C. Holland Delaware Office of State Planning Coordination, Director

Alan McCarthy Cecil County Executive

Matthew Meyer New Castle County Executive

Heather Murphy Maryland Dept. of Transportation Director, Office of Planning and Capital Programming

Michael S. Purzycki Mayor of Wilmington

Michael Spencer Mayor of Newport

WILMAPCO Executive Director Tigist Zegeye

Special Committee to Study and Make Recommendations Regarding Truck Traffic and Freight Movements Along SR 41, SR 48 and SR 7

(Special Committee per Senate Resolution No. 10)

Wednesday, January 10, 2018
6:00pm
Hockessin Fire Hall, 1225 Old Lancaster Pike, Hockessin, DE

AGENDA

- 1. Introductions Tigist Zegeye
- 2. December 13 Meeting Minutes Approval Tigist Zegeye
- 3. Follow up Items Tigist Zegeye
- 4. Review of Draft Final Report Andrew Bing
- 5. Closing Remarks from Committee Members
- 6. Closing Remarks from Sen. Delcollo and Sen. Lavelle
- 7. Public Comment Andrew Bing



MEETING MINUTES

Subject: Special Committee to Study and Make Recommendations

Regarding Truck Traffic & Freight Movements

Along SR 41, SR 48 & SR 7

Date: Wednesday, December 13, 2017

6:00pm

Location: Cooke Elementary School

2025 Graves Road

Hockessin, Delaware 19707

Attendees: Committee Members

Tigist Zegeye, Chair – Executive Director of WILMAPCO

Mike Begatto – Diamond State Port Corporation Board of Directors

Mike Censurato – Route 7 Representative
Jennifer Cohan – Secretary of DelDOT
Nick Ferrara – Route 48 Representative
Gale Hamilton – Route 48 Representative
Michael Lewandowski – Route 7 Representative
Mark Luszcz – Chief Traffic Engineer DelDOT
MaryAnn Summers – Route 41 Representative

Bill Taylor - Route 41 Representative

Other Attendees

Andrew Bing, Facilitator – Kramer & Associates Jim Burnett, Technical Staff Support – RK&K General public, see attached sign-in sheets

Not Present: Matthew Cox – Delaware State Police Truck Enforcement Unit

MEETING AGENDA

Welcome & Introductions

Andrew Bing, the Special Committee Facilitator, welcomed the public to the meeting. Andrew reminded attendees that the meetings are for the Special Committee Members, but if any members of the audience would like to make a comment, he encouraged them to sign-up for the public comment period held at the end of each meeting. Andrew also reminded attendees that for the duration of the meeting, he and the chair would only recognize those Members at the table for questions, comments, and participation.

Tigist Zegeye welcomed participants to the 8th Special Committee Meeting. All Committee Members introduced themselves, including their affiliation with the Committee.

November 29, 2017 Meeting Minutes

Draft meeting minutes were emailed to Committee Members on December 5, 2017, and are included in the project notebook materials. Tigist asked if there were any questions or corrections regarding the November 29, 2017 Meeting Minutes.

Michael Lewandowski noted that on page 9 of 21, in the discussion and voting for potential recommendation #20, "Install engine compression brake prohibition sign with flashing beacons at PA state line," the minutes state that he indicated that the signs would need to be on two roads, but the text refers to "sign" singularly instead of "signs" as a plural noun. After the technical support staff reviewed the minutes and the final voting document, it was confirmed that the text that was voted on includes the word "sign" singularly, but the minutes reflect the intent that signs would be installed on both routes in the project area (SR 7 and SR 41) that enter the state at the Pennsylvania state line. Mike Censurato asked if it would be possible to add "Route 41 and Route 7" to the recommendation. Mark Luszcz responded that he and his staff at DelDOT would be the recipients of this recommendation and that he understands the intent. Mark indicated that as long as the minutes document that the intent of the Committee is to install signs on both SR 41 and SR 7 at the Pennsylvania state line, there would be no need for a formal motion and vote to change the language of the recommendation.

Mike Begatto asked if it was appropriate for DelDOT, who recused themselves, to vote on approving meeting minutes. Tigist responded that yes, it is acceptable for DelDOT to vote on approving meeting minutes. At the prior two meetings, DelDOT recused themselves from voting on potential recommendations, but DelDOT has been and continues to be involved in the Special Committee meetings and process.

MaryAnn Summers motioned to approve the November 29, 2017 Meeting Minutes. Michael Lewandowski seconded the motion.

- Ayes: Tigist Zegeye, Nick Ferrara, Gale Hamilton, Bill Taylor, MaryAnn Summers, Michael Lewandowski, Mike Censurato, Mark Luszcz, Jennifer Cohan
- Nays: None

Abstentions: Mike BegattoNot Present: Matthew Cox

Motion Carries. Final Meeting Minutes for Meeting #7 will be posted on the WILMAPCO website.

Follow-up Items from November 29, 2017 Meeting

Andrew confirmed with Mike C. that the discussion regarding the recommended engine compression brake prohibition signs at the Pennsylvania state line during the approval of meeting minutes was acceptable. Mike C. indicated that he was comfortable with documenting the discussion in meeting minutes with the understanding that the recommendation is for signs to be installed on both SR 41 and SR 7.

Prioritization of Recommendations

Andrew reminded the Committee that over the course of several meetings the Committee progressed from ideas to voting. Andrew informed the Committee that based on the voting completed at the previous two meetings, there are a total of 24 recommendations that the Committee will make, based on majority vote, to the General Assembly and DelDOT. Andrew stated that the next step in the process is to conduct a prioritization exercise.

Andrew provided the Committee Members an introduction to the prioritization exercise to explain why it is important to prioritize and why the technical staff developed the exercise presented to the Committee. Andrew reminded the Committee Members that, by majority vote, all 24 recommendations will go to the General Assembly and DelDOT, and that prioritization does not minimize any of those 24 recommendations. Andrew stated that prioritization is important because it is unlikely that the General Assembly and DelDOT can move forward on all 24 recommendations simultaneously after receiving the final report. Andrew stated that it may be helpful to the General Assembly and DelDOT if the Committee Members indicate, through prioritization, which recommendations the Committee would like the General Assembly and DelDOT to move forward first. Each Committee Member received eight (8) black dots (representing 1/3 of the total number of recommendations) to be used to indicate their eight (8) priority recommendations. Therefore, each Committee Member could indicate the top third of the recommendations that he or she thought should move forward first. Committee members were instructed to place only one dot on each of their eight (8) priority recommendations.

Andrew noted that Tigist received feedback about the prioritization exercise being public and clarified to the Committee why the technical staff structured the prioritization process as a public exercise. First, the entire process from the beginning has been transparent, including public votes and discussion that was captured in meeting minutes; therefore, the prioritization exercise was a natural extension of that transparency. Second, it may be helpful for elected officials and DelDOT, who will receive the recommendations, to see which recommendations were priority recommendations for representatives from multiple corridors. Andrew noted that Mike B. expressed concerns with that process and opened the discussion to Mike B. and the other Committee Members regarding the planned, public, prioritization exercise.

Mike B. stated that he was uncomfortable as a representative of the Diamond State Port Corporation with the Port being identified with recommendations that Mike B. personally prioritized as a Special Committee Member. Mike B. indicated that he was concerned for himself or any other Committee Members being viewed as prioritizing a given recommendation because others may target individual Committee Members for their selections. Nick Ferrara stated that after hearing Mike B.'s points, he too has a concern with being identified personally and suggested that the Committee should give it serious thought. Andrew reminded the Committee that, per the Freedom of Information Act (FOIA), the voting process was public and the record clearly states already who voted yea, nay, or abstained or was not present for votes on each recommendation. Andrew also reminded the Committee that the prioritization exercise was not a vote, but rather an activity meant to give the General Assembly and DelDOT guidance. Tigist also noted that looking at the 24 recommendations, with few exceptions, they are all applicable to all three of the corridors, rather than just one of them. Tigist reminded Committee Members that it may be helpful for public agencies to know that representatives from multiple corridors prioritize a subset of recommendations to determine which projects to implement first. Bill Taylor asked if DelDOT would also

recuse themselves from the prioritization. Secretary Cohan responded that they recused themselves from voting because voting to make recommendations to their own agency did not make sense, but if the Committee has angst over prioritization, the Committee can choose not to prioritize the 24 recommendations and the General Assembly and DelDOT would then determine what they can do first and what will take more time. Bill stated that the six corridor representatives as an entity have the most to gain from the recommendations, and noted that their priorities would likely be different than the public agencies. Bill stated that he understands Mike's concern and suggested that they vote anonymously.

Mike Begatto motioned to vote anonymously. Andrew reminded the Committee that prioritization was not a vote, but rather an exercise. Mike Begatto motioned to complete the prioritization exercise anonymously. Gale Hamilton seconded the motion. Annie Cordo, the Deputy Attorney General who serves as General Counsel to DelDOT and all related boards and committees, counseled the Committee that secret ballots or anonymous exercises would be a FOIA violation because the public has a right to observe the Special Committee's proceedings. Tigist asked the Committee Members if it would be acceptable to do the dot exercise as planned, but to remove the names initially shown at the top of each board (also printed in the project notebooks) so that the records would not indicate who placed each dot, but would indicate the consensus from the Committee. Committee Members agreed that covering the names would be acceptable. Annie confirmed that as long as public was able to watch the activity (i.e., no secret ballots or doing the exercise outside of a public meeting), the exercise would not be a FOIA violation.

Michael L. asked if only those in attendance would be participating. Andrew confirmed that yes, only those in attendance would participate in the exercise.

Tigist reminded the Committee Members that all 24 recommendations will be submitted to DelDOT and the General Assembly, but that the prioritization would give additional guidance so that when funding becomes available decision-makers will know where to use the money first.

Gale Hamilton stated that she struggled with selecting her top eight (8) recommendations because she saw long-term recommendations as a way to honor future generations, but by choosing those, she was not prioritizing recommendations that could be done now and are also important.

Andrew emphasized to the Committee again that all 24 recommendations will be part of the report and that prioritization is not intended to minimize any of the recommendations that the Committee voted in favor of. Andrew reminded the Committee that the project team anticipated, based on their expertise, that prioritization may be helpful to the legislators because it is unlikely that the General Assembly and DelDOT will be able to move forward immediately on all 24 recommendations.

After the project team taped over all names/identifiers on the prioritization boards, Andrew invited all Committee Members to place their dots on the boards. Mark Luszcz and Secretary Cohan did not participate in the prioritization exercise and Captain Cox was absent from the meeting; therefore, there was a possible total of 64 dots that could be indicated on the recommendations.

After all Committee Members returned to their seats, Andrew read out the results of the exercise as follows:

	umber of Priority Dots
How to reduce the number of trucks traveling along these roadways	
1. Conduct a feasibility study of constructing a bypass between US 1 and I-95	5
2. Conduct a feasibility study of constructing a passenger and freight rail spur from Wilmington that parallels the SR 41 corridor, including impacts to SR 7, SR 41, and SR 48	4
3. Conduct a feasibility study of constructing a dedicated freight line along the NE corridor from Perryville, MD to Newark, DE	3
4. Conduct a feasibility study of restricting trucks on SR 7, SR 41 and SR 48 during specified times, in specified directions, and based on loaded vs. unloaded conditions, determining impacts to, and improvements needed, on alternate routes	0
5. Conduct a feasibility study for improvements to the SR 896 corridor, including a potential alternate parallel route, to encourage trucks to use I-95 to SR 896	4
Any improvements in engineering, infrastructure, education and enforcement that can impose quality of life for those that live along these corridors	
6. Perform a Road Safety Audit on SR 7, SR 41 and SR 48	7
7. Perform a traffic engineering study to implement a school speed limit zone on SR 41 near Cooke Elementary School	0
8. Perform a traffic engineering study to determine appropriate speed limits on SR 7, SR 41, and SR 48	5
9. Continue to study options described in the 2016 Delaware Valley Regional Planning Commission (DVRPC) Chester County New Castle County Transit Study.	0
10. Consider the use of quiet pavement technology on SR 7, SR 41 and SR 48	2
11. Relocate existing engine compression brake prohibition signs to downhill locations approaching signalized intersections	0
12. Install engine compression brake prohibition sign with flashing beacons at PA state line	1
13. Conduct signal warrant studies for the following locations: SR 48 and Old Wilmington Road SR 48 and Courtney Road SR 48 and Harlech Drive/Hedgegrow Place SR 48 and Old Hobson Farm	0
14. Install permanent YOUR SPEED XX MPH signs on SR 7, SR 41 and SR 48 and perform a "before" and "during" study to determine the effectiveness of these signs on arterial roadways over time	3
15. Perform a traffic engineering study to determine any potential improvements for intersections on SR 7, SR 41 and SR 48 that are currently operating at LOS E or worse, based on WILMAPCO's Congestion Management Program Results	2
16. Provide additional enforcement of existing speed limits	1
17. Perform a study to identify feasible locations to install fixed virtual WIM stations on SR 7, SR 41 and SR 48	3
18. Increase the number of truck inspections	2

Special Committee Recommendation	Number of Priority Dots
19. Recommend New Castle County Police increase enforcement of NCC Code Section 22.02.0008-B.2.a.i, which makes it unlawful to "race or gun any motor vehicle between the hours of 9:00 p.m. and 8:00 a.m."	
20. Increase enforcement of Delaware Code, Title 21 §4311(a), which makes it unlawful to "drive a motor vehicle, including a motorcycle, on a highway, including residential streets, unless such motor vehicle or motorcycle is equipped with a muffler in good working order and in accordance with manufacturer's specifications and in constant operation to prevent excess or unusual noise."	3
21. Increase enforcement of engine compression brake prohibition	3
22. Continue enhanced truck enforcement on SR 41 and SR 48, and expand enhanced truck enforcement to SR 7	6
23. Establish a bi-state working/coordination group to discuss and address issues associated with regional freight movement. The working group should be comprised of representatives from DelDOT, PennDOT, WILMAPCO, Delaware Valley Regional Planning Commission (DVRPC), Delaware State Police, Pennsylvania State Police, and other relevant stakeholders.	6
24. Request that existing legislation be re-written to bring Delaware's truck length laws in-line with surrounding states	2

Andrew noted that five (5) of the 24 Committee Recommendations were prioritized by at least five (5) Committee Members:

- 1. Conduct a feasibility study of constructing a bypass between US 1 and I-95 (5 dots)
- 6. Perform a Road Safety Audit on SR 7, SR 41 and SR 48 (7 dots)
- 8. Perform a traffic engineering study to determine appropriate speed limits on SR 7, SR 41, and SR 48 (5 dots)
- 22. Continue enhanced truck enforcement on SR 41 and SR 48, and expand enhanced truck enforcement to SR 7 (6 dots)
- 23. Establish a bi-state working/coordination group to discuss and address issues associated with regional freight movement. The working group should be comprised of representatives from DelDOT, PennDOT, WILMAPCO, Delaware Valley Regional Planning Commission (DVRPC), Delaware State Police, Pennsylvania State Police, and other relevant stakeholders. (6 dots)

Andrew again reminded the Committee that all 24 recommendations, by virtue of majority votes, are important recommendations of the Committee. Andrew stated that these top five would be highlighted in the report to indicate priority recommendations to implement first. Andrew asked if any Committee Members had comments or questions about the results of the prioritization process. There were no comments or questions from the Committee.

Discussion of Draft Report Outline and Schedule

Tigist turned the Committee's attention to the Draft Report Outline and Schedule included in the project notebook materials. Tigist walked the Committee through the proposed contents of the Draft Report and asked if there were any questions or comments.

Bill asked what response the Committee Members can expect from the General Assembly and DelDOT after the report is submitted, and how the final report will be published. Secretary Cohan responded that DelDOT's intent is to quickly send out a letter responding to the formal recommendations. The letter will state what DelDOT can do, the timeframes for implementing recommendations that do not require direction from the General Assembly, and recommendations that DelDOT cannot do without direction from the General Assembly. Tigist also responded that the final report will be online as part of the project webpage on the WILMAPCO website. Andrew also responded that the project staff were planning to invite the sponsors of Senate Resolution #10 to the next meeting and that Bill might ask the legislators at that time what their response might be.

Bill stated that the two sponsors are only some of the legislators involved in the region and that by his count there are seven (7) legislators that should be involved. Bill requested that the Committee Members receive an indication of how much cooperation they will receive from the legislators involved. Tigist responded that the document will be submitted to the entire General Assembly. Tigist also stated that it would be unlikely that all seven legislators that Bill counted would be able to attend the final meeting given that the legislative session starts the same week as the final meeting and due date for the final report. Bill responded that even if all of the legislators are not able to attend the final meeting, he would like to know how the General Assembly will respond. Mike C. stated that some of the recommendations seem to require legislation. Secretary Cohan responded that part of DelDOT's first task after receiving the report will be to determine which recommendations DelDOT can start on and which will require direction from the General Assembly. Secretary Cohan reminded the rest of the Committee that DelDOT's response will be shared with everyone. Andrew stated that while the project team had already initiated contact with the sponsors of Senate Resolution #10, the Committee Members were welcome to invite any of the other legislators.

Gale asked when it would be appropriate to let others know about the recommendations and share information from the prioritization exercise. Andrew responded that all of the information, including votes, is on the project website. Andrew also stated that the results of the prioritization exercise will be reflected in the meeting minutes.

MaryAnn Summers asked Secretary Cohan how long it would take DelDOT to assign timelines for each of the recommendations. Secretary Cohan responded that while MaryAnn's question is likely related to the process of getting projects into the Capital Transportation Program (CTP), there are programs in place to immediately start on some of the recommendations that do not require as much funding or lead time. Secretary Cohan stated that although she would not be able to give timelines at the present meeting for individual recommendations, DelDOT will have a letter shortly after the report is finalized that provides that information.

Tigist walked the Committee through the proposed schedule to complete the final report by the January 12, 2018 deadline. Tigist indicated that the Committee Members would receive the draft report by

December 20, 2017 and requested that Committee Members provide comments on the draft report by December 29, 2017, or before, if possible. Andrew stated that although Tigist was requesting the Committee to review the document at a time that might be inconvenient, the document will not be very long and will not contain any "new" information. Tigist stated that after the Committee submits comments, the project team will have one week to revise the document and will provide the revised semifinal report on January 8, 2018. Tigist requested that any major comments be included in the review due by December 29, 2017 and that there be minimal corrections following the semi-final report. Tigist requested that Committee Members not wait until the deadline/meeting to provide comments, but to email her. Tigist indicated that the report will be submitted electronically on January 12, 2018 to the General Assembly and DelDOT with hard copies to follow and that the Special Committee will also receive the final report at that time.

Next Meeting

Tigist thanked the Committee and noted that the next meeting will be on January 10, 2018 at Hockessin Fire Hall. Tigist informed the Committee that the tentative agenda for the final meeting is to finalize the final report; to invite the two sponsors of Senate Resolution #10 to provide remarks; and, as requested by Gale at an earlier meeting, to allow Committee Members to make closing remarks (up to five minutes).

Nick requested the names of the sponsors. Tigist responded that the sponsors of Senate Resolution #10 are Senator Anthony DelCollo and Senator Greg Lavelle.

Andrew asked that if any of the Committee Members choose to prepare a written copy of their closing remarks, that they provide a copy after the meeting to be included with the minutes. Andrew also asked everyone to make a note of the location change for the last meeting, to be held at the Hockessin Fire Hall.

Public Comment

Andrew opened the floor for public comment.

1. Senator Greg Lavelle thanked the Committee Members and provided answers about the legislative response they can expect after the final report. Senator Lavelle stated that although it will be the second day back in session, he plans to be at the final Special Committee meeting. Senator Lavelle also indicated that he and other members of the General Assembly will look for DelDOT to first review the report and determine which recommendations DelDOT can start with, and then to provide direction to the General Assembly about recommendations that require a decision from the entire General Assembly and what can be accomplished within the CTP process. Senator Lavelle also noted that information about the meetings and the process have been publicized in his newsletter and on Facebook to help raise awareness.

NEXT MEETING

Special Committee Meetings will be held on the second Wednesday of each month starting at 6:00pm for the duration of the project. In addition to the regularly scheduled meetings, two additional meetings were scheduled for October 25, 2017 and November 29, 2017.

The next meeting will be held on <u>Wednesday</u>, <u>January 10</u>, <u>2018 at 6:00pm</u> at Hockessin Fire Hall, 1225 Old Lancaster Pike, Hockessin, DE 19707.

If you have any additions, corrections or comments regarding these minutes please contact Tigist Zegeye at tzegeye@wilmapco.org.

Attachments: Committee Member Sign-in Sheet

General Sign-in Sheet

cc: Attendees

Special Committee to Study and Make Recommendations Regarding Truck Traffic and Freight Movements Along SR 41, SR 48 & SR 7

Wednesday, December 13, 2017 6:00pm Cooke Elementary School, 2025 Graves Road, Hockessin, DE

Committee Member Sign-in Sheet

Member	Organization	Signature
MaryAnn Summers	Route 41 Representative	Was Selementers
Bill Taylor	Route 41 Representative	Beer Tours
Gale Hamilton	Route 48 Representative	Sele HI
Nick Ferrara	Route 48 Representative	Neils Tenure
Michael Lewandowski	Route 7 Representative	Michael Luvandowski
Michael Censurato	Route 7 Representative	Michael Censural
Tigist Zegeye	Executive Director of WILMAPCO	- Juyse
Mike Begatto	Diamond State Port Corporation Board of Directors	Michael Boots
Matthew Cox	Delaware State Police Truck Enforcement Unit	
Jennifer Cohan	Secretary of DelDOT	Xohan
Mark Luszcz	Chief Traffic Engineer DelDOT	Chil byx
Staff Support		
Jim Burnett	RK&K	Jim Buneth
Andrew Bing	Kramer & Associates	1/2 D.B.

Special Committee to Study and Make Recommendations Regarding Truck Traffic and Freight Movements Along SR 41, SR 48 & SR 7

Wednesday, December 6, 2017 6:00pm Cooke Elementary School, 2025 Graves Road, Hockessin, DE

Sign-in Sheet

Name	Address	Phone Number	Email
Stephen Larrimore	· ·		
Stephen Larrimore Justin Faucher			
Jonne Am			
John POWELL			
Don's Jan Beddie			
Tim Grow			
Grea Cavelle			
	8		9
	9		



RECOMMENDATIONS January 12, 2018

INSERT COVER LETTER

EXECUTIVE SUMMARY

Senate Resolution No. 10 (SR 10), sponsored by Senators Delcollo and Lavelle, was passed by the 149th General Assembly of the Delaware State Senate. SR 10 created a Special Committee to study and make recommendations regarding truck traffic movement along SR 41, SR 48, and SR 7 in New Castle County. Per SR 10 (see Appendix for full text), the Special Committee was directed to study and make recommendations regarding:

- 1. How to reduce the number of trucks traveling along these roadways; and
- Any improvements in engineering, infrastructure, education and enforcement that can improve the quality of life for those that live along these roadways.

This report documents the process followed to fulfill the Special Committee's directive and the outcome

The Committee makes the following recommendations to DelDOT and the General Assembly:

- 1. Conduct a feasibility study of constructing a bypass between US 1 and I-95
- 2. Conduct a feasibility study of constructing a passenger and freight rail spur from Wilmington that parallels the SR 41 corridor, including impacts to SR 7, SR 41, and SR 48
- Conduct a feasibility study of constructing a dedicated freight line along the NE corridor from Perryville, MD to Newark, DE
- 4. Conduct a feasibility study of restricting trucks on SR 7, SR 41 and SR 48 during specified times, in specified directions, and based on loaded vs. unloaded conditions, determining impacts to, and improvements needed, on alternate routes
- 5. Conduct a feasibility study for improvements to the SR 896 corridor, including a potential alternate parallel route, to encourage trucks to use I-95 to SR 896
- Perform a Road Safety Audit on SR 7, SR 41 and SR 48
- Perform a traffic engineering study to implement a school speed limit zone on SR 41 near Cooke Elementary School

- Perform a traffic engineering study to determine appropriate speed limits on SR 7, SR 41, and SR 48
- Continue to study options described in the 2016 Delaware Valley Regional Planning Commission (DVRPC) Chester County New Castle County Transit Study
- Consider the use of quiet pavement technology on SR 7, SR 41 and SR 48
- 11. Relocate existing engine compression brake prohibition signs to downhill locations approaching signalized intersections
- 12. Install engine compression brake prohibition sign with flashing beacons at PA state line
- 13. Conduct signal warrant studies for the following locations:
 - » SR 48 and Old Wilmington Road
 - » SR 48 and Courtney Road
 - » SR 48 and Harlech Drive/Hedgegrow Place
 - » SR 48 and Old Hobson Farm

The recommendations that received priority from at least five Committee Members are numbers 1, 6, 8, 22, and 23.

of the Committee's work. First, subject matter experts presented information to the Committee to assist with framing the issues. Next, the Committee brainstormed ideas and approaches to address issues identified along each corridor. Following the initial brainstorming, ideas and approaches were refined to establish a list of potential recommendations for discussion and voting. Subsequently, the Committee discussed and voted on the potential recommendations to identify those that would

become, by majority vote, final recommendations to the Delaware Department of Transportation (DelDOT) and the Delaware General Assembly. Following the voting process, with recognition that it may be difficult to move all recommendations forward at one time, the Committee conducted a prioritization exercise to provide guidance to the General Assembly and DelDOT on which of the recommendations should be focused on first.

- 14. Install permanent YOUR SPEED XX MPH signs on SR 7, SR 41 and SR 48 and perform a "before" and "during" study to determine the effectiveness of these signs on arterial roadways over time
- 15. Perform a traffic engineering study to determine any potential improvements for intersections on SR 7, SR 41 and SR 48 that are currently operating at LOS E or worse, based on WILMAPCO's Congestion Management Program Results
- 16. Provide additional enforcement of existing speed limits
- 17. Perform a study to identify feasible locations to install fixed virtual WIM stations on SR 7, SR 41 and SR 48
- 18. Increase the number of truck inspections
- 19. Recommend New Castle County Police increase enforcement of NCC Code Section 22.02.0008-B.2.a.i, which makes it unlawful to "race or gun any motor vehicle between the hours of 9:00 p.m. and 8:00 a.m."

- 20. Increase enforcement of Delaware Code, Title 21 §4311(a), which makes it unlawful to "drive a motor vehicle, including a motorcycle, on a highway, including residential streets, unless such motor vehicle or motorcycle is equipped with a muffler in good working order and in accordance with manufacturer's specifications and in constant operation to prevent excess or unusual noise."
- 21. Increase enforcement of engine compression brake prohibition
- 22. Continue enhanced truck enforcement on SR 41 and SR 48, and expand enhanced truck enforcement to SR 7
- 23. Establish a bi-state working/coordination group to discuss and address issues associated with regional freight movement. The working group should be comprised of representatives from DelDOT, PennDOT, WILMAPCO, Delaware Valley Regional Planning Commission (DVRPC), Delaware State Police, Pennsylvania State Police, and other relevant stakeholders
- 24. Request that existing legislation be re-written to bring Delaware's truck length laws in-line with surrounding states

DRAFT

INTRODUCTION

Senate Resolution No. 10 (SR 10), sponsored by Senator Anthony Delcollo and Senator Greg Lavelle, and passed by the 149th Delaware General Assembly, created a Special Committee to study and make recommendations regarding truck traffic movement along SR 41, SR 48, and SR 7 in New Castle County. Full text of SR 10 is included in the Appendix (Meeting #1).

Background

The purpose of the Special Committee was to study and make recommendations to the Delaware Department of Transportation (DelDOT) and the General Assembly regarding truck traffic and freight movement along SR 41, SR 48, and SR 7 in New Castle County. The Special Committee was directed to study and make recommendations regarding:

- 1. How to reduce the number of trucks traveling along these roadways; and
- Any improvements in engineering, infrastructure, education and enforcement that can improve the quality of life for those that live along these roadways.

Per SR 10, the Special Committee was required to submit its findings and recommendations to DelDOT and the General Assembly by January 12, 2018.

This report documents the process followed to fulfill the Special Committee's directive, as set out in SR 10, and the outcomes of this process. The report includes a brief description of each element of the process, including identification of the Committee Members and technical support staff; the date, time, and location of all meetings; and activities conducted by the Committee during meetings. The Appendix (a separate notebook) contains all materials provided to Committee Members at each meeting, including agendas, meeting minutes, presentation handouts, and working documents. The Appendix is organized by meeting in chronological order.

Committee Membership

SR 10 specified the Members of the Special Committee to include the Executive Director of the Wilmington Area Planning Council (WILMAPCO), a representative from the Diamond State Port Corporation Board of Directors, two representatives from the SR 41 area, two representatives from the SR 48 area, two representatives from the SR 7

area, a representative from the Delaware State Police Truck Enforcement Unit, the Secretary of DelDOT, and the Chief Traffic Engineer of DelDOT. Members were appointed by the Governor, the President Pro Tempore of the Senate, the Senate Minority Leader, and the Superintendent of the State Police, as described in SR 10. The following individuals comprised the Special Committee:

Tigist Zegeye, Chair *Executive Director, WILMAPCO*

Mike Begatto

Diamond State Port Corporation Board of Directors

Mike Censurato Route 7 Representative

Jennifer Cohan

Secretary, Delaware Department of Transportation

Matthew Cox

Delaware State Police Truck Enforcement Unit

Nick Ferrara

Route 48 Representative

Gale Hamilton

Route 48 Representative

Michael Lewandowski Route 7 Representative

Mark Luszcz

Chief Traffic Engineer, Delaware Department of Transportation

MaryAnn Summers *Route 41 Representative*

Bill Taylor Route 41 Representative

SR 10 also permitted a designee for the Executive Director of WILMAPCO or the Secretary of the Department of Transportation. For select meetings, Nicole Majeski, Deputy Secretary of DelDOT, attended on behalf of Secretary Jennifer Cohan. No other proxy attendees or designees were permitted. Attendance records for each meeting are available in the meeting minutes contained in the Appendix.

Technical Staff

In addition to the Committee Membership, SR 10 required that the Special Committee be chaired by the Executive Director of WILMAPCO, and that DelDOT provide administrative staff support. Accordingly, WILMAPCO requested that Kramer & Associates facilitate the Special Committee and Rummel, Klepper & Kahl, LLP (RK&K) provide technical staff support throughout the duration

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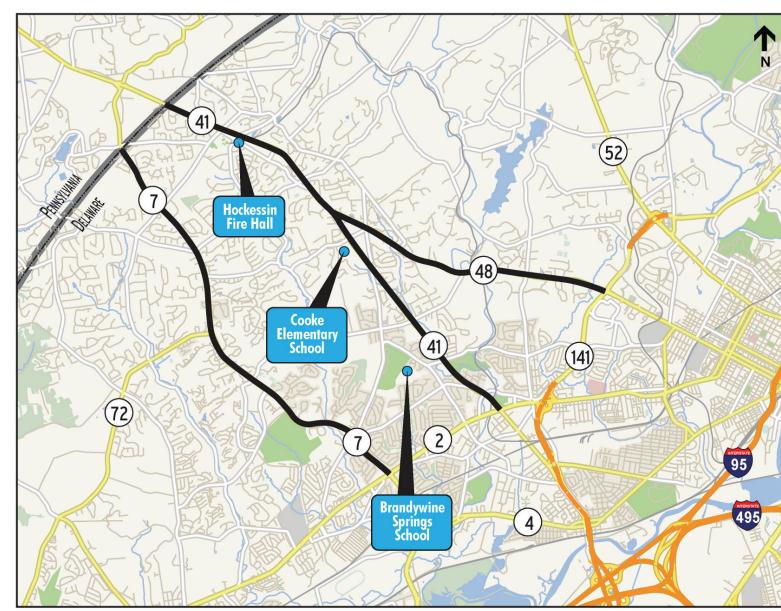
of the Special Committee process. Jim Burnett, P.E., PTOE from RK&K provided technical traffic engineering support and Andrew Bing from Kramer & Associates served as facilitator at all Special Committee meetings.

Special Committee Meetings

Committee Meetings were held at three locations in New Castle County: the Hockessin Fire Hall (1225 Old Lancaster Pike, Hockessin, Delaware); Cooke Elementary School (2025 Graves Road, Hockessin, Delaware); and Brandywine Springs School (2916 Duncan Road, Wilmington, Delaware). Special Committee Meetings were held on the second Wednesday of each month starting at 6:00pm. In addition to the regularly scheduled meetings, two additional meetings were scheduled to provide the Committee adequate time to achieve the objectives outlined in SR 10 by the January 12, 2018 deadline.

A total of nine (9) Special Committee Meetings were held on the following dates and times, at the following locations:

- July 12, 2017, 6:00pm, Hockessin Fire Hall
- August 9, 2017, 6:00pm, Hockessin Fire Hall
- September 13, 2017, 6:00pm, Hockessin Fire Hall
- October 4, 2017, 6:00pm, Cooke Elementary School
- October 25, 2017, 6:00pm, Brandywine Springs School
- November 8, 2017, 6:00pm, Cooke Elementary School
- November 29, 2017, 6:00pm, Cooke Elementary School
- December 13, 2017, 6:00pm, Cooke Elementary School
- January 10, 2018, 6:00pm, Hockessin Fire Hall



PROCESS

The following sections briefly describe the process conducted over the course of nine meetings to develop recommendations to DelDOT and the General Assembly regarding truck traffic movement along SR 41, SR 48, and SR 7 in New Castle County. Additional details about each step in the process, including discussions, working documents, and committee exercises, are documented in the Appendix.

Framing the Issues

The first three meetings included a variety of presentations from subject matter experts to help inform the Committee's discussions, generate ideas, and assist in decision making. Jim Burnett, who provided technical traffic engineering support to the Committee, gave presentations on available traffic data (Meeting #1), safety data (Meeting #2), and a comprehensive sign inventory (Meeting #3) that was conducted at the recommendation of the Committee. Details of Jim Burnett's presentations to the Committee are included in the Appendix.

Subject Matter Experts

In addition to the presentations by Jim Burnett, the following subject matter experts were invited to speak at Special Committee Meetings:

Dan Blevins, WILMAPCO | *Previous Studies along the Corridors*

Jim Corbett, University of Delaware | *Freight: Global & Economic Perspective*

Lee Derrickson, Delaware Motor Transport Association

| Trucking: In Delaware, Through Delaware & Beyond

Gene Bailey, Diamond State Port Corporation | *Port of Wilmington, Delaware*

Sergeant Dan Parks, Delaware State Police | *Commercial Vehicle Enforcement Unit*

Ted Dahlburg, Delaware Valley Regional Planning Commission | Freight Facilities and Planning in the
Delaware Valley

Details of each of the subject matter experts' presentations are included in the Appendix.

Ideas and Approaches Brainstorming

During Meeting #3, Committee Members representing each of the three corridors – SR 7, SR 41, and SR 48 – were asked to present the top five issues for each of their

respective corridors. Details about the presentations from corridor representatives on the Committee are included in the Appendix. The goal of the presentations from the corridor representatives was to identify and document issues before developing recommendations.

Following the presentations from the corridor representatives, the Special Committee was divided into two groups (a "blue" group and a "green" group) for a breakout session to initiate brainstorming ideas and approaches to address the issues presented at Meeting #3. At the end of the breakout session, each group reported back to the Committee with ideas and approaches developed by their breakout group.

Following the breakout session conducted at Meeting #3, Committee Members provided additional ideas and approaches to the Committee Chair Tigist Zegeye via email. The technical support staff organized the ideas and approaches received both during the earlier meetings and between meetings into a matrix for discussion at future meetings. As shown in the Appendix, there were a total of 88 different ideas and approaches generated by the Committee.

Refining Potential Recommendations

Beginning in Meeting #4, the technical support staff guided the Committee through an "Ideas and Approaches Matrix" to refine the initial 88 ideas into potential recommendations that could be discussed and voted on at later meetings. The process to refine potential recommendations was iterative and conducted over three meetings. The goal of the refining process was to develop clear and actionable potential recommendations before Committee Members began discussing and voting on the specific recommendations. Between meetings, the technical support staff revised the "Ideas and Approaches Matrix" to reflect the Committee's discussion and input for each potential recommendation. The matrix also contained time-frame and cost estimates for each idea and approach, to assist the Committee in decision-making. The support staff provided these rough estimates based on their technical expertise. All versions of the "Ideas and Approaches Matrix" are provided in the Appendix (Meeting #4, Meeting #5, and Meeting #6). As shown in the Appendix, the Committee refined the initial list of ideas and approaches into 47 potential recommendations that were discussed and voted on.

Voting

Voting procedures were governed by Delaware Code under

DRAFT Page 3

the Freedom of Information Act (FOIA) sections 10001 and 10004. A quorum, or majority, of Members were required to be present to vote on any decisions made by the Committee, including voting on recommendations. Therefore, six (6) of the eleven (11) Committee Members were required to be present to vote. Potential recommendations became official recommendations of the Committee if a majority of the Members present voted in favor. All votes were public votes. Voting records for each motion are available in the meeting minutes contained in the Appendix. As documented in the Appendix, Mark Luszcz and Secretary Jennifer Cohan recused themselves from voting on any of the Special Committee recommendations. Based on the process described above, the Committee voted in favor of 24 recommendations to be made to DelDOT and the General Assembly.

Prioritization

Following the voting process, the Special Committee conducted a prioritization exercise to provide guidance to the General Assembly and DelDOT on which recommendations should be focused on first. The exercise was not meant to diminish any of the recommendations; rather, it was meant to highlight certain recommendations, recognizing that it may be difficult to move all recommendations forward at one time. For the prioritization exercise, each Committee Member received eight (8) dots to place on recommendations that they felt deserved priority. The eight (8) dots represented one-third of the total number of recommendations. At the end of the dot exercise, the project technical staff tabulated the number of dots placed next to each recommendation. Five (5) recommendations received five (5) or more priority dots during the exercise. The results of the dot exercise are available in the meeting minutes contained in the Appendix.

Public Involvement

All Committee Meetings were open to the public. PowerPoint presentations were projected on display screens and posted on the WILMAPCO website. In addition, microphones were used to allow the public to hear all aspects of the meetings. However, the focus of each meeting was directed to the Committee Members, and members of the public were not permitted to participate in the meeting. Time was reserved at the end of each Special Committee Meeting for public comment. Public comments from each meeting are included in meeting minutes contained in the Appendix.

Page 4

DRAFT

RECOMMENDATIONS

The Committee makes the following recommendations to DelDOT and the General Assembly:

- Conduct a feasibility study of constructing a bypass between US 1 and I-95
- Conduct a feasibility study of constructing a passenger and freight rail spur from Wilmington that parallels the SR 41 corridor, including impacts to SR 7, SR 41, and SR 48
- Conduct a feasibility study of constructing a dedicated freight line along the NE corridor from Perryville, MD to Newark, DE
- 4. Conduct a feasibility study of restricting trucks on SR 7, SR 41 and SR 48 during specified times, in specified directions, and based on loaded vs. unloaded conditions, determining impacts to, and improvements needed, on alternate routes
- Conduct a feasibility study for improvements to the SR 896 corridor, including a potential alternate parallel route, to encourage trucks to use I-95 to SR 896
- Perform a Road Safety Audit on SR 7, SR 41 and SR 48
- Perform a traffic engineering study to implement a school speed limit zone on SR 41 near Cooke Elementary School
- Perform a traffic engineering study to determine appropriate speed limits on SR 7, SR 41, and SR 48
- Continue to study options described in the 2016 Delaware Valley Regional Planning Commission (DVRPC) Chester County New Castle County Transit Study

- Consider the use of quiet pavement technology on SR 7, SR 41 and SR 48
- Relocate existing engine compression brake prohibition signs to downhill locations approaching signalized intersections
- 12. Install engine compression brake prohibition sign with flashing beacons at PA state line
- 13. Conduct signal warrant studies for the following locations:
 - » SR 48 and Old Wilmington Road
 - » SR 48 and Courtney Road
 - » SR 48 and Harlech Drive/Hedgegrow Place
 - » SR 48 and Old Hobson Farm
- 14. Install permanent YOUR SPEED XX MPH signs on SR 7, SR 41 and SR 48 and perform a "before" and "during" study to determine the effectiveness of these signs on arterial roadways over time
- 15. Perform a traffic engineering study to determine any potential improvements for intersections on SR 7, SR 41 and SR 48 that are currently operating at LOS E or worse, based on WILMAPCO's Congestion Management Program Results
- Provide additional enforcement of existing speed limits
- 17. Perform a study to identify feasible locations to install fixed virtual WIM stations on SR 7, SR 41 and SR 48

DRAFT Page 5

- 18. Increase the number of truck inspections
- 19. Recommend New Castle County Police increase enforcement of NCC Code Section 22.02.0008-B.2.a.i, which makes it unlawful to "race or gun any motor vehicle between the hours of 9:00 p.m. and 8:00 a.m."
- 20. Increase enforcement of Delaware Code, Title 21 §4311(a), which makes it unlawful to "drive a motor vehicle, including a motorcycle, on a highway, including residential streets, unless such motor vehicle or motorcycle is equipped with a muffler in good working order and in accordance with manufacturer's specifications and in constant operation to prevent excess or unusual noise."
- 21. Increase enforcement of engine compression brake prohibition
- 22. Continue enhanced truck enforcement on SR 41 and SR 48, and expand enhanced truck enforcement to SR 7
- 23. Establish a bi-state working/coordination group to discuss and address issues associated with regional freight movement. The working group should be comprised of representatives from DelDOT, PennDOT, WILMAPCO, Delaware Valley Regional Planning Commission (DVRPC), Delaware State Police, Pennsylvania State Police, and other relevant stakeholders
- 24. Request that existing legislation be re-written to bring Delaware's truck length laws in-line with surrounding states

The five (5) recommendations prioritized by five (5) or more Committee Members are highlighted below:

- Conduct a feasibility study of constructing a bypass between US 1 and I-95
- 6. Perform a Road Safety Audit on SR 7, SR 41 and SR 48
- 8. Perform a traffic engineering study to determine appropriate speed limits on SR 7, SR 41, and SR 48
- 22. Continue enhanced truck enforcement on SR 41 and SR 48, and expand enhanced truck enforcement to SR 7
- 23. Establish a bi-state working/coordination group to discuss and address issues associated with regional freight movement. The working group should be comprised of representatives from DelDOT, PennDOT, WILMAPCO, Delaware Valley Regional Planning Commission (DVRPC), Delaware State Police, Pennsylvania State Police, and other relevant stakeholders

Page 6 DRAFT

